

Synthesis of UNIDO Independent Evaluations 2018-2022

OBJECTIVES OF THE SYNTHESIS



AGGREGATE
evaluation findings



IDENTIFY
systemic areas for improvement



ENHANCE
learning



INCREASE
UNIDO's effectiveness and efficiency

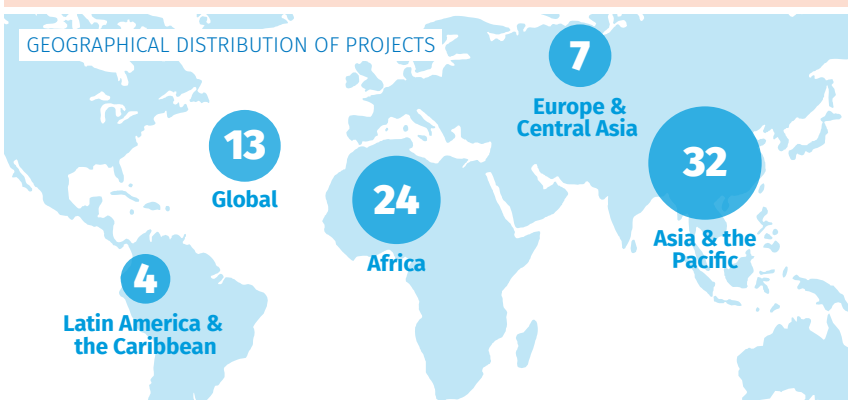
SCOPE

The synthesis provides a systematic overview of the findings and results from 80 evaluations conducted between 2018 and 2022

PROFILE OF EVALUATIONS

80 Evaluations Conducted = 75 Terminal Evaluations + 5 Mid-Term Evaluations

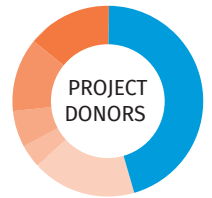
GEOGRAPHICAL DISTRIBUTION OF PROJECTS



45% Through UNIDO USD 318 Million
55% Co-Financing USD 401 Million

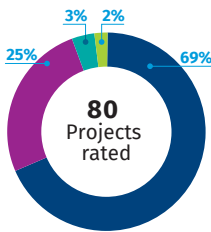


GEF 40
Switzerland 10
EU 9
India 4
Sweden 3
Others 14

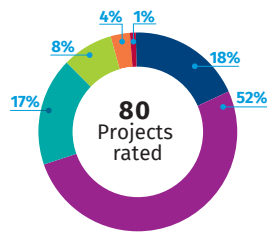


Projects by Thematic Priority = 49 Safeguarding the Environment + 26 Advancing Economic Competitiveness + 5 Creating Shared Prosperity.

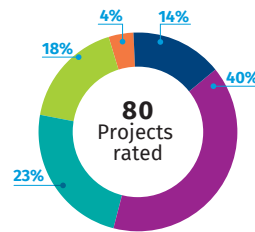
KEY FINDINGS



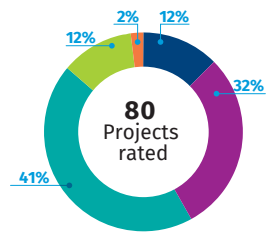
RELEVANCE



EFFECTIVENESS

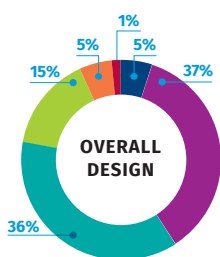


EFFICIENCY

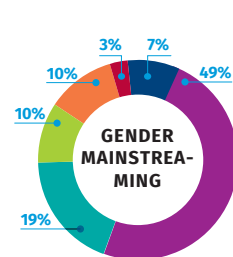


LIKELIHOOD OF SUSTAINABILITY

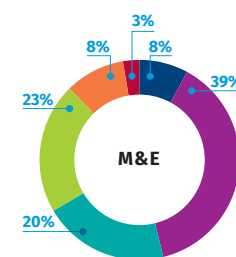
OTHER EVALUATION CRITERIA



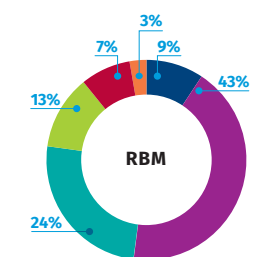
OVERALL DESIGN



GENDER MAINSTREAMING



M&E



RBM

■ Highly Satisfactory ■ Satisfactory ■ Moderately Satisfactory ■ Moderately Unsatisfactory ■ Unsatisfactory ■ Highly Unsatisfactory

SUMMARY OF THE RESULTS OF THE ANALYSIS CONDUCTED IN THIS SYNTHESIS:

STRENGTHS

- Overall performance
- Relevance
- Effectiveness at output level
- Experience in collaborating with the private sector
- Diverse experience in knowledge management
- Implementation arrangements
- UNIDO's technical and management experience
- Project adaptability and flexibility

WEAKNESSES

- Efficiency and delays
- Likelihood of sustainability
- Logical Frameworks and indicators
- Monitoring and reporting
- Limited evidence of outcomes and impact:
 - replication and upscaling
 - contribution to SDGs
 - contribution to digital transformation

OPPORTUNITIES

- Mobilizing financial resources from the private sector focused on results and impact
- Increase benefit from private sector experience
- Increase benefit from experience in knowledge management
- Visibility of contribution to SDGs
- Better reporting on contribution to digital transformation

THREATS

- Lack of focus in mobilizing financial resources from the private sector without a clear
- Limited replication and upscaling of UNIDO projects
- Limited reporting on progress toward higher level results
- A weak national ownership

KEY AREAS FOR IMPROVEMENT

1. UNIDO should strengthen the technical cooperation quality requirements and its enforcement, in particular concerning project design, monitoring and reporting, implementation arrangements, and project adaptability and flexibility.

2. UNIDO should improve project design, in particular the logical framework and indicators, ensuring national project ownership, realistic project duration, systematic monitoring, and reporting, as well as replication or upscaling strategies.

3. UNIDO should build on its experience and develop coherent approaches and strategies in, collaboration with the private sector as well as knowledge management.

4. UNIDO should systematically identify collect evidence and report on its contribution to the SDGs and digital transformation.



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